

**Centre for Aerospace & Defence Laws (CADL)
DIRECTORATE OF DISTANCE EDUCATION
NALSAR UNIVERSITY OF LAW, HYDERABAD**

M.A. (Security & Defence Laws)

Academic Year: 2023-2024

Second Semester Examination (June, 2024)

Paper I - 1.2.5. Defence Management and Strategic Studies

Duration of the Examination: 2 ½ hours

Total Marks: 70 marks

INSTRUCTIONS TO CANDIDATES

- a) Read the instructions carefully and adhere to the same.
 - b) Please mention your DDE ID No., date of the exam, name of the programme & subject on the Answer Sheet and the Additional Answer Sheets, if any.
 - c) The questions to be interpreted as given and no clarification can be sought from the Invigilator.
 - d) Clearly indicate the question numbers while answering them. Answers without question numbers / wrong question numbers will not be evaluated.
 - e) Write the answers clearly and neatly. Answers in illegible handwriting will not be taken into consideration.
 - f) Candidates are prohibited to carry phones or any other electronic devices, books, material etc. in the Examination Hall.
 - g) Copying is strictly prohibited and is considered as a serious academic misconduct and the University will take action as it deems fit.
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Section – A

**Answer FIVE questions out of SEVEN questions and each question carries 10 marks.
(5 x 10 marks = 50 marks)**

- 1. Discuss the importance of planning in the management process. How can planning increase in organizational effectiveness and efficiency in defence sector? Give examples wherever necessary.
- 2. AMC military personnel are facing huge employee turnover. This has increased the costs of recruitment and selection process. As a responsible defence manager, you are required to suggest good human resources retention strategies to keep the morale of military personnel high.

3. Discuss the problems in managing and implementing the defence budgets. Can the budget allotments be managed in a professional and efficient manner? How can defence budgets act as control mechanisms to reduce unnecessary expenditures, rationalize processes and attain higher efficiency?
4. Explain the importance of external and internal context of defence management. Discuss how the integrated context of defence management can bring out required transformation in the overall preparedness, readiness and capability building of defence sector.
5. Why are strategic studies essential for defence management? Compare and contrast between super-power and great power. Discuss the defence management system in US and India, highlighting their similarities and differences.
6. Discuss the significance and shortcomings in the strategic studies in defence sector. Explain the relevant assumptions and strategic theories in the context of international relations.
7. As a defence strategist, you think that there is an urgent need to build a strong relationship between 'national governance' and 'internal Security' during times of peace and conflict. Explain the challenges in maintaining the right balance between internal and external security issues.

Section – B

Answer FOUR questions out of SIX questions and each question carries 05 marks. (4 x 5 marks = 20 marks)

- A. Describe the importance of coordination function among each military service - Army, Navy, or Air Force.
- B. Describe the various decision making types in defence management.
- C. Discuss the concept of shared leadership and its implications in defence services.
- D. Discuss the functions of military power.
- E. Explain the levels of management, managerial roles and place of management at different defence organizational levels.
- F. Explain the concept of hybrid warfare.